



**The Corporation of the Municipality of Whitestone**

**Agenda of Special Council Meeting  
Wednesday, February 19, 2020**

**In the Dunchurch Community Centre (Open session)**

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**Please turn cell phones off or place on noiseless vibrate.**

- 1. Call to Order** **1:00 p.m.**
- 2. Disclosure of Pecuniary Interest**
- 3. Approval of Agenda**
- 4. Move into Committee of the Whole**
- 5. 2020 Municipal Budget Discussion**
  - 5.1 Staff Report FIN-2020-03  
Preliminary 2020 Operating and Capital Budget Information  
Patricia Allen, Treasurer/Tax Collector
- 6. Reconvene into Regular Meeting**

**Matters arising from Committee of the Whole**
- 7. Confirming By-Law**
- 8. Adjournment**



# Municipality of Whitestone

## Report to Council

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**Prepared for:** Council

**Department:** Finance

**Agenda Date:** February 19, 2020

**Report No:** FIN-2020-04

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**Subject:**

Draft 2020 Operating and Capital Budget.

**Recommendation:**

THAT the Council of the Corporation of the Municipality of Whitestone does hereby receive report FIN-2020-04 (Draft 2020 Operating and Capital Budget) for information purposes.

**Background and Analysis:**

The annual budget process is a balance between competing priorities and this municipality balances requests from the community, with the desire to maintain services, maintain the municipality's roads and infrastructure in good repair, while keeping property taxes reasonable and being fiscally responsible. The balancing act for the 2019 budget was a little easier due to a one time unconditional grant and two times the amount of Gas Tax Rebate.

The one time unconditional grant and the additional Gas Tax Rebate of \$536,478 in the year 2019 was not granted for in the year of 2020.

**Draft 2020 Operating and Capital Budget**

The Draft 2020 Operating and Capital Budget reflects decreased funding from grants, deferral of capital projects, contribution to reserves, debt financing, assessment growth of 2.21% plus an assumed tax increase of 4.79%.

The following is a summary of the Draft 2020 Operating and Capital Budget:

**Revenue & Expenditure Summary**

<b>Revenues</b>	<b>2020 Proposed</b>
General Purpose Taxation	2,909,585
Provincial Grants	1,071,876
Reserves	271,000
Loans	650,000
Other	<u>398,804</u>
	<b>5,301,264</b>

**Expenditures**

Total General Government	823,090
Total Fire	216,323
Other Protection	22,500
Total Building Department	109,267
Total Transportation Services	946,229
Total Environmental Services	285,409
Total Cemetery	11,104
Total Facilities	130,727
Total Recreation	35,038
Total Thrift Shop	12,250
Total Senior's Christmas	500
Total Library	83,840
Total Planning & Development	70,605
Total Community & Development	11,000
Capital Expenses	1,245,100
Mandatory Levy Costs	1,084,565
Loan Costs	280,267
Reserves	300,000
	<b>5,667,820</b>
<b>Shortfall</b>	<b>(366,555)</b>

### **Major Factors Affecting the Budget**

#### External to the Municipality:

The following are the major external factors that are beyond the control of the municipality and therefore have an immediate impact on Whitestone's budget. These factors are also permanent in nature and require a permanent funding solution. The municipality would have difficulty absorbing these additional costs / loss of revenue into the existing budget without negatively impacting servicing.

- Ontario Provincial Police Levy (O.P.P.), \$439,848, unchanged from 2019.
- DSSAB, \$262,573, Increase of \$2,493, 0.96%.
- Belvedere Home, \$94,522, waiting for confirmation.
- Ambulance Levy, \$171,820, waiting for confirmation.
- Ontario Municipal Partnership Fund (OMPF) revenue, \$966,300, increased \$8,900, 0.93%.
- Gas tax revenue \$55,576, decrease of (\$58,478) (51.27%).
- One Time unconditional grant revenue decrease of (\$531,000) not awarded in 2020.

#### Internal to the Municipality

The following internal factors are within the control of the municipality, in that Council can make decisions affecting the expenditure. However, once the decisions are made, the costs are committed and must be appropriately funded within the budget. For example, once the decision has been made to debt finance a capital project, the loan/debenture repayment costs must be funded through the municipality's budget when the project is complete.

- Debt Carrying Costs - Increase of approximately \$10,000 in debt carrying costs due to purchase of tandem snow plow at approx. \$300,000. Repayment of single axle in November of 2019. Office and Fire Hall payments of \$120,619 to finish in November of 2020. Well within the ARL (Annual Repayment Limit for 2019). Note Fire Pumper #1 replacement tentatively scheduled for 2023 approx. cost of \$300,000 payment due in 2025. Approx. \$250,000 could be transferred from reserves. Future Public Works fleet replacement schedule currently under review.
- It is important to point out that debt was not increased in 2019. The Bunny Trail Culvert \$250,000 could be financed but costs can be absorbed by the available grant funding due to other capital projects not being completed.
- All salaries adjusted for CPI, 1.7%, management, council and fire departments: additional head count in Public Works Department (approved in 2019 budget) and two proposed seasonal/casual positions in Landfill for 2020.
- Reduced Revenues mainly due to decreased municipal and federal grants.
- Reserves, estimated ending 2020 balance \$1,348,000 with contributions of \$300,000 in 2020.
- Draft Capital projects totalling \$305,924 do not have an obvious funding source such as reserves or debt financing.
- Increased Recreational Committee costs due to expanded programs.

Taken together, these items represent a significant portion of the proposed budget shortfall.

### **The Importance of Matching Funding with the Nature of the Expense**

It is important to match the type of expense with the type of funding. Permanent expense increases require permanent funding and "one time" expenses can be funded with "one time" funding. Utilizing one time funding, such as reserve funds to fund what is known to be a permanent expense is a short term temporary solution that cannot be sustained.

The majority of expenses included in the Budget are considered to be permanent in nature, that is they reoccur every year as they are required for the day-to-day service provision to ratepayers. These costs include staff wages, materials (sand, salt etc.), fuel, utilities, as well as annual external levies, such as OPP, health unit, ambulance services and social service costs. When increases in any of these costs occur, it is important that permanent funding be put in place to cover these costs, otherwise future budgets are at risk of having to reduce services to ratepayers. When cost increases are a result of external levies, attempting to absorb these additional costs into budgets without compensating permanent revenue increases (usually taxes) puts the municipality's ability to provide local services to ratepayers at risk.

There are also costs which are considered "one time" costs. Since these costs are one time they can arguably be funded from a grant or a reserve and don't require a source of permanent funding. These costs are predominantly capital projects.

The proposed tax increase is a source of permanent funding and will fund the permanent cost increases included in the budget. The balance of the cost increases are mitigated in 2020 by reducing capital expenditures and contributions to reserves, and are discussed in further detail below. It is expected that further tax increases will be required in future years to reinstate funding for capital and building reserves.

**Proposed 2020 Capital Budget**

The following projects are proposed for the 2020 Capital Budget:

<b>Department</b>	<b>Project</b>
<b>General Government</b>	Computer Upgrades Tablets/Notebooks for Council Cyber Security Audit and Upgrades Web Site Revamping and Improvements Communications Consultant AMP Consultant <b>\$41,500</b>
<b>Fire Department</b>	Repeater <b>\$16,000</b>
<b>Roads Department</b>	Roads Needs Study Structure Maintenance Tandem Combo Snow Plow Back Hoe Tires Roads Depot Gates and Cameras Hazard Tree Removal Balsam Road Surface Treatment Canning Road rehab and Surface Treatment Gravel Pit Perimeter Survey Lake Wah-Wash-Kesh Task Force-parking improvements Grader Repair Articulation Float Salt Shed Rehabilitation Hoist Alarms Whitestone Lake Road Surface Treatment <b>\$928,500</b>
<b>Landfill</b>	Cameras 1 Bin Retaining Wall Grade Sites and Add Granular A Education and Promotion Program School Cans Bottle Shed <b>\$64,500</b>

**Facilities** Audio Improvements for Community Centre  
Concrete Ramp Improvements  
The Grange – Historical Panels  
Electronic Notice Sign at Community Centre  
**\$100,100**

**Recreation** Park Sign and Shrubs  
Sun Shade for Beach Area  
Accessibility Path  
**\$29,500**

**Other** Library Expansion  
Municipality Facility Renovation  
**\$65,000**

Total Proposed 2020 Capital Budget - **\$1,245,100**

The Capital Budget is proposed to be funded as following:

Reserves	\$300,000
OCIF/Gas Tax	\$105,576
Debt Financing	\$650,000
To Be Determined	\$189,524

### Taxes

A tax increase provides permanent funding for continuing expenses. Assessment growth from new growth provided an increase in tax revenue of \$60,200. Additional tax revenue of \$125,000 4.79% has also been assumed for draft budget purposes.

### Financial Forecast

#### Operating Budget

The Operating Budget in future years will continue to be impacted by inflation, wage, material and levy increases external to Whitestone.

#### Reserve Levels

Taxation revenue is stable and is generally the source of funding used to build reserves. In turn, reserves are used to fund asset repair and replacement. At historical cost, the Municipality of Whitestone has over \$10 million in assets (roads, bridges, buildings) that will require repair and replacement over time. Continuing to build reserves is a prudent practice for future capital projects.

#### Capital Funding

Capital funding is generally provided by reserves, grants and debt financing. In the past, Whitestone has also made use of prior years' surpluses to fund capital costs. Surplus funding is not a reliable funding source, and can vary widely from year to year. The dependency on

surplus funding and its variances makes capital planning challenging. The 2019 surplus/(deficient) is unknown at this time and will be finalized through the annual audit process.

### **How MPAC Reassessment Affects Your Property Taxes**

Assessment in Ontario is managed by the Municipal Property Assessment Corporation (MPAC). Every four years, assessment in Ontario is re-valued, and the new assessment values are phased in over a four year period. 2020 is the fourth year in the most recent reassessment. The majority of properties in Ontario are affected in some way by the 2016 reassessment phase-in. There is a new reassessment MPAC is about to roll out to be phased-in over a four year period 2021 – 2024.

### **Asset Management Plan (AMP)**

In accordance with the Municipal Asset Management Planning Regulations, O. Reg. 588/17, under the Infrastructure for Jobs and Prosperity Act 2015 that requires all Municipalities to leverage asset management planning to optimize infrastructure investment decisions; this municipality passed By-Law 41-2019 to approve a Strategic Asset Management Policy in July of 2019. This municipality also applied through Municipal Finance Officers Association of Ontario (MFOA), AMP it up program, and was granted consulting time from Public Sector Digest (PSD). Two planning sessions commenced towards the end of 2019 which included a review and rating of current asset management planning practices. PSD has developed and delivered an Asset Management Action Plan. PSD has identified four components, *State of the Infrastructure, Asset Management Strategies, Levels of Service and Financial Strategy*. The next milestone in July of 2021 core assets, roads and culverts, must be reported, July of 2023 all assets must be reported and July of 2024 annual review from Council during the annual budgeting process. Asset Management Team consists of the CAO/Clerk, Treasurer and Roads Manager. Next steps, roads manager is compiling an inventory list to itemize what we own, what is the replacement cost and estimated useful life.

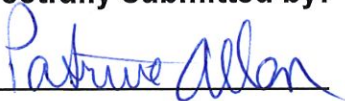
### **Next Steps:**

Council to provide guidance on operating and capital spending, changes to be presented at the next special budget meeting on March 17, 2020.

### **Link to Strategic Plan:**

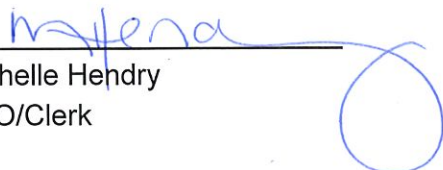
2. Fiscal Responsibility and Accountability

### **Respectfully submitted by:**



Patricia Allen  
Treasurer / Tax Collector

### **Reviewed by:**



Michelle Hendry  
CAO/Clerk

### **Attachment A – Draft 2020 Revenues and Expenses**

### **Attachment B – Draft 2020 Capital Budget**

# ATTACHMENT A

Municipality of Whitestone 2020 Draft Budget Report	2019 Approved Budget	(Feb 10 2020) 2019 Actuals as of Dec 31 2019	VAR FAV(UNFAV)	2020 Draft Budget
<b>Revenue</b>				
14-110 - Taxation Revenue: General Levy	2,732,128	2,724,377	(7,751) -PIL's	2,909,585
14-210 - English Public School Taxes	964,349	967,100	2,751	
14-310 - French Public School Taxes		2,465	2,465	
14-315 - English Separate School Taxes			-	
14-430 - In Lieu of Taxes		6,986	6,986	
14-431 - Supplemental Taxes	20,000	21,473	1,473 -Billed after final billing	22,500
14-432 - Supplemental Taxes - English Public		7,499	7,499	7,500
15-100 - Interest Earned from Bank Balance	4,000	16,686	12,686	15,000
15-110 - LCBO Rent	10,560	11,933	1,373	11,933
15-121 - Nomination Fees			-	
15-310 - Miscellaneous Office Revenue	22,503	7,301	(15,202) - One time receipts in 2018 \$9.5k.	9,500
15-310-1 Insurance Claim-Dunchurch Hall			-	
15-330 - Roads Revenue	2,000	3,599	1,599	3,500
15-330-1 - Cemetery Fees (Fairholme)		339	339	340
15-346 - Garbage Tipping Fees	15,000	16,303	1,303	16,000
15-360 - Dunchurch Hall Misc. Revenue		100	100	100
15-370 - Recreation Revenue	500	2,381	1,881 -\$800 rec Apr 2019 CD fireworks	2,500
15-370-1 Recreation Donations	2,000	500	(1,500)	500
15-370-2 Recreation-Walk Fit-Reserve	2,500	1,875	(625)	1,875
15-371 - Hall Rental Revenue	2,000	2,797	797	2,750
15-373 - After School Program	6,500	13,154	6,654	13,250
15-380 - Planning & Zoning Revenue	20,000	9,048	(10,952) -Fewer road shore allowances	10,000
15-381 - Consents-Road Upgrades			-	
15-382 - Road Closing Revenue			-	
15-383 - Unrecorded Revenue		3,516	3,516	1,000
15-384 - Farleys Parking Permits	800	920	120	920
15-385 - Rental Units	1,400	2,415	1,015	2,500
15-390 - Dog Tags	950	730	(220)	750
15-395 - Community Development Revenue	500	30	(470)	50
15-396 - 9-1-1 Revenue	200	340	140	350
15-401 - Grants-Federal (Cannabis)		15,944	15,944 -Unknown at time of budget	
15-502 - Railway ROW	33,000	27,244	(5,756) -Billed in June 2019	27,250
15-503 - Grant-Waste Diversion Ontario	30,000	29,623	(377)	22,250
15-503-1 - Ontario Electronic Stewardship	2,000	2,763	763	2,500
15-504 - Ontario Municipal Partners Fund	957,400	957,400	-	966,300
15-504-2 -One Time Unconditional Grant	531,000	531,000	-	
15-505 - SRNMIF Capital Program			-	
15-505-1 SRNMIF Capacity Program			-	
15-507-2 - Fednor - Pavilion			-	
15-507-3 - OCIF - Capacity Program	50,000	50,000	-	50,000
15-507-4 - EAF - Library Renovations			-	
15-507-5 - Friends of the Library			-	
15-507-5 - Summer Student	8,960	-	(8,960) -Application denied due to Federal budget cuts.	19,200
15-507-6 - CIF Grant			-	
15-507-7 - CIF Grant York/Aulds Ldfill Hydro Upgrade	10,944	10,507	(437) - Hydro upgrade late submission of final report approved.	-
15-507-8 - Tree Grant			-	
15-508 - Federal Gas Tax Revenue	114,054	115,143	1,089 - To be received in Nov 2019 plus additional \$1,089.	55,576
15-509 - Main St Revitalization Revenue			-	
15-510 - Aggregate Resource Lic Fee	2,300	4,002	1,702	4,000
15-510 - 5 - Provincial Offences Revenue	15,000	5,224	(9,776) -No Q1 , only Q2+Q3	5,250
15-511 - Court Security Program	3,000	3,402	402	2,836
15-520 - Prov - MNR - Fire			-	
15-522 - Fire Revenue	6,500	3,625	(2,875)	4,000
15-525 - Fire - Smoke Alarms/Carbon Monoxide	2,000	639	(1,361)	
15-527 - Fire-Helipad Maintenance	3,500	3,500	-	3,500
15-540 - Grants-Provincial			-	
Tree Canada Grant			-	
15-570 - Grant - Recreation			-	
15-571 - Recreation Revenue - Thrift Shop	13,000	12,709	(291)	13,000
15-571-2-Seniors Xmas Revenue			-	
15-720 - Licences/Permits	75,000	84,115	9,115	84,000
15-721 - Tax Certificates	2,500	1,575	(925)	2,000
15-722 - Trailer Licence Fees			-	
15-750 - Penalty/Interest	60,000	64,009	4,009	60,000
15-751 - Shore Road Allowance Revenue	2,000	18,834	16,834	15,000
15-752 - Concession Road Allowance Revenue	2,000	9,859	7,859	10,000
15-753 - Parkland in Lieu Payments		18,100		
15-754 - Parkland Interest Income		3,379		
15-770 - Sales (Land)		24,332	24,332 -Sale of Municipal Land	

**Municipality of Whitestone  
2020 Draft Budget Report**

	2019 Approved Budget	(Feb 10 2020) 2019 Actuals as of Dec 31 2019	VAR FAV(UNFAV)		2020 Draft Budget
15-773 - Nursing Station Maintenance Revenue	1,200	1,200	-		1,200
15-790 - Transfer Between Funds -Capital	244,063		(244,063)		271,000
15-790 - Transfer Between Funds - Operating			-		
15-820 - Infrastructure Reserve			-		
15-842 - Rezoning Revenue			-		
Single Axle Financing			-		295,000
Canning Road Reconstruction			-		155,000
Roads Garage Financing			-		
Bunny Trail Reconstruction Financing			-		
15-793 - Bunny Trail Culvert Financing	450,000		(450,000)		
Tandem Financing			-		
Shawanaga Culvert Financing			-		
Whitestone Lk RD & Balsam Rd Surface Treatment			-		200,000
Bunny Trail Reconstruction Financing Surplus/(Deficit)			-		
Unexpended After School Program Revenue			-		
Unexpended Gas Tax Revenue			-		
Reserves			-		
<b>Total Revenue</b>	<b>6,427,311</b>	<b>5,821,996</b>	<b>(626,795)</b>	10%	<b>5,301,265</b>

Municipality of Whitestone  
2020 Draft Budget

Expenses

General Government

	2019 Approved Budget	(Feb 102020) 2019 Actuals as of Dec 31 2019	VAR FAV(Unfav)	2020 Draft Budget	
16-090 - Council -Fees	107,684	99,268	8,416	110,082	
16-091 - Council - Travel	1,500	4,373	(2,873) -Roma/OGRA	1,538	
16-092 - Council - Miscellaneous	3,500	5,523	(2,023)	3,500	-meals
16-100 - Admin - Salaries/Benefits	482,585	463,206	19,379	505,011	
16-102 - Admin - Travel Expenses	3,500	6,360	(2,860) -Roma/OGRA	3,500	
16-103 - Admin - Membership/Subscriptions	5,000	9,403	(4,403) -ROMA,AMCTO,Good Rc	7,500	
16-104 - Admin - Training Expenses	6,000	7,707	(1,707)	5,000	
16-105 - Admin - Public Relations Allowance	1,000	3,581	(2,581) -Newsletter,MetroLandMe	2,000	
16-106 - Admin - Postage Expenses	12,500	11,895	605	12,813	
16-107 - Admin - Insurance	17,000	17,227	(227)	17,425	
16-108 - Admin - Advertising	6,000	12,578	(6,578) -MetroLandMedia, Indeed	8,000	
16-109 - Admin - Telephone	2,500	4,736	(2,236)	4,500	
16-110 - Admin - Office Supplies	9,000	11,855	(2,855)	9,225	
16-110-2 - Admin - Cash Over/Under	-	(67)	67	-	
16-113 - Admin - Office Equipment	1,500	3,605	(2,105) -Filing Cabinets	1,538	
16-115 - Admin - Computer Supplies/Support	18,000	31,199	(13,199) -DH \$9k,DS \$3k	22,000	
16-116 - Admin - Tax Notices	1,200	1,185	15	1,230	
16-117 - Admin - Tax Registrations	-	-	-	-	
16-118 - Admin - Financial Expense	4,000	9,931	(5,931) Whtst Lk Res Sev P&I W,	4,100	
16-119 - Admin - MPAC Fees	79,495	79,596	(102)	79,979	
16-120 - Admin - Auditor/Legal Expenses	70,000	55,256	14,744	50,000	
			-Cmp Audit Comm, fee refnd, Data Fix Election mgmt.	1,942	
16-121 - Admin - Election	-	1,942	(1,942)	1,942	
16-122 - Admin - Donation	7,400	6,538	862	7,400	
16-123 - Admin - Volunteer Appreciation	7,500	9,108	(1,608)	9,200	
16-124 - Admin - Taxes Written Off	-	-	-	-	
16-125 - Admin - Re-Assessment	2,500	3,444	(944)	2,563	
16-126 - Admin - Communications	5,000	1,522	3,478	5,125	
16-131 - HR Contingency	10,000	17,513	(7,513) -T Dobbie	10,000	
16-133 - Contingency - Professional Drawings	-	-	-	-	
16-141 - Water Testing	-	86	(86)	-	
16-150 - Office - Heating/Hydro	9,000	3,383	5,617	9,225	
16-151 - Office - Building Maintenance	4,000	3,082	918	4,100	
16-153 - Office - Janitorial Supplies	1,000	109	891	1,025	
16-155 - Admin/Fire-Debenture Payments	120,619	120,619	(0)	120,619	ends Nov 2020
16-155-2 - Admin/Fire Complex Loan Interest	-	-	-	-	
16-161 - Web Site - Maintenance/Wages	1,500	387	1,113	300	
16-162 - High Speed Internet	1,200	3,312	(2,112)	3,250	
<b>TOTAL GENERAL GOVERNMENT</b>	<b>1,001,683</b>	<b>1,009,463</b>	<b>(7,780)</b>	<b>1,023,688</b>	<b>-2.2%</b>

Municipality of Whitestone  
2020 Draft Budget

	2019 Approved Budget	(Feb 102020) 2019 Actuals as of Dec 31 2019	VAR FAV(Unfav)		2020 Draft Budget
<b>Protection to Persons &amp; Property</b>					
<b>Fire</b>					
16-201 - Fire - Firefighters Wages	78,080	64,824	13,256		65,509
16-202 - Fire - Training	7,000	6,084	916		7,000
16-202-1 Fire - New Recruitments	20,000	3,807	16,193		20,000
16-203 - Fire - Advertising	100		100		100
16-204 - Fire - Workplace Safety Ins	6,000		6,000		6,000
16-205 - Fire - Ambulance Dispatch	4,097	3,782	315		4,179
16-206 - Fire - Insurance	19,500	21,001	(1,501)		18,000
16-206 - 1 Fire - Insurance Helipad Ins					1,650
16-207 - Fire - Drivers Exams	600	90	510		600
16-208 - Fire - Prevention/Education	2,160	2,022	138		2,160
16-209 - Fire - Memberships/Mutual Aid	545	803	(258)		545
16-210 - Fire - Misc	2,230	2,386	(156)		2,230
16-211 - Fire Extinguish Services MNRF		(4,072)	4,072	-Refund from CN June 2019	
16-212 - Fire - Radio Tower & Air	1,896	1,608	288		1,896
16-213 - Fire - Radio Licenses	1,000	1,397	(397)		1,000
16-216 - Fire - Vehicle Supplies		-			
16-218 - Fire - Stand Pipe	500	428	72		500
16-219 - Fire - Air Bottle Hydrostating	1,000	977	23		1,000
16-220 - Forest Fire Expense (MNR)	400	1,053	(653)		400
16-222 - Fire - Bunker/Safety/Uniforms	5,800	5,771	29		5,800
16-222-1 Fire - Turnout/Repair/Cleaning	2,400	940	1,460		2,400
16-223-3 Fire - CPA Fire Cost					1,086
16-225 - Fire - Hose Replacement	1,000	859	141		1,000
16-227 - Fire - Office Supplies		230	(230)		
16-229 - Fire - Mileage	200	42	158		200
16-230 - Helipad Snow Plowing		5,037	(5,037)	-Offset against Rev rec \$3.5k omge	
16-232 - Station 1 - Hydro	2,900	2,763	137		2,900
16-233 - Station 1 - Minor Purchases	3,600	2,256	1,344		3,600
16-234 - Station 1 - Fuel & Oil	5,000	4,881	119		5,000
16-235 - Station 1 - Boat 1	554	102	452		554
16-236 - Station 1 - Heating	2,500		2,500		2,500
16-237 - Station 1 - Telephone	2,700	2,660	40		2,700
16-238 - Station 1 - Supplies	1,065	871	194		1,065
16-239 - Station 1 - Building Maintenance	995	813	182		995
16-241 - Station 1 - Inspections & Repairs	750	575	175		750
16-242 - Station 1 - 5610 Insp/Repairs (Van)	2,000	937	1,063		2,000
16-243 - Station 1 - Snowmobile Inspection/Repairs	200	15	185		200
16-245 - Station 1 - Radio Equipment/Repairs	1,500	794	706		1,500
16-248 - Station 1 - Pumper Inspection/Repairs	1,700	1,596	104		1,700
16-250 - Station 1 - Truck #10	2,700	1,583	1,117		2,700
16-251 - Station 2 - Hydro	1,255	483	772		1,255
16-252 - Station 2 - Minor Purchases/Hose	3,400	3,326	74		3,400
16-253 - Station 2 - Fuel & Oil	1,000	571	429		1,000
16-254 - Station 2 - 5623 Insp/Rep (Van)	2,000	6,121	(4,121)	-Offset against reversal of	2,000

**Municipality of Whitestone  
2020 Draft Budget**

	2019 Approved Budget	(Feb 102020) 2019 Actuals as of Dec 31 2019	VAR FAV(Unfav)	2020 Draft Budget	
16-255 - Station 2 - Boat 2	554	278	276	554	
16-256 - Station 2 - Heating	2,000	2,470	(470)	2,000	
16-257 - Station 2 - Telephone	835	695	140	835	
16-258 - Station 2 - Supplies	800	772	28	800	
16-259 - Station 2 - Building Maintenance	316	140	176	316	
16-260 - Station 2 - Grasscutting/Snow	3,500		3,500	3,500	
16-261 - Station 2 - Tanker Inspection/Repairs	1,700	1,060	640	1,700	
16-263 - Station 2 - Radio Equipment/Repairs	1,200	1,012	188	1,200	
16-264 - Station 2 - Snowmobile Inspection/Repairs	200	15	185	200	
16-265 - Fire Rating Signs (3)	650	508	142	650	
16-267 - Fire Pro	1,300	719	581	1,300	
16-268 - SCBA Testing	1,500	720	780	1,500	
16-269 - Cell Phone	300	300	-	300	
16-269-1 - Argo/Trailer	400	149	251	400	
16-271 Defibrillator Expense	1,500	1,397	103	1,500	
16-272-1 - Jaws Mtce/Training	500		500	500	
<b>Total Fire</b>	<b>207,582</b>	<b>159,649</b>	<b>47,933</b>	<b>216,329</b>	<b>-4.2%</b>

**Municipality of Whitestone  
2020 Draft Budget**

	2019 Approved Budget	(Feb 102020) 2019 Actuals as of Dec 31 2019	VAR FAV(Unfav)		2020 Draft Budget	
<b>Other Protection</b>						
16-270 - Emergency Plan	3,000	1,221	1,779		3,000	
16-273 - Animal Control	500	864	(364)		750	
16-274 - Policing Levy	439,848	438,086	1,762	-Still to be processed for 2	439,848	
16-275 - By-Law Enforcement	22,000	22,067	(67)		22,500	
<b>Total Other Protection</b>	<b>465,348</b>	<b>462,239</b>	<b>3,109</b>		<b>466,098</b>	<b>-0.2%</b>

**Municipality of Whitestone**

**Building Department**

16-280 - Salaries	99,761	92,741	7,020		100,092	
16-279 - Building Department Truck Fuel	3,500	1,500	2,000		2,000	
16-281 Supplies	1,000	216	784		500	
16-283 Telephone/Net	780	-	780		-	
16-283-1 Cell Phone	1,000	742	258		750	
16-284 - Training/Seminar	1,500	40	1,460	-Health & Safety Training	1,000	
16-285 Memberships	616	516	100		600	
16-288 Planning Expenses		468	(468)	-J Jackson	500	
16-290 - Truck Maintenance	3,500	4,411	(911)	Griffith Bros. snow tires at	3,570	
16-291-1 Mileage	250	305	(55)		255	
	<b>111,907</b>	<b>100,939</b>	<b>10,968</b>		<b>109,267</b>	<b>2.4%</b>
<b>TOTAL PROTECTION TO PERSONS &amp; PROPERTY</b>	<b>784,837</b>	<b>722,827</b>	<b>62,010</b>		<b>791,694</b>	<b>-0.9%</b>

Municipality of Whitestone  
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Transportation Services  
Operating Expenses

16-301 - Roads - Wages	368,913	309,330	59,583		462,616
16-302 - Roads - Benefits			-		-
16-303 - Roads - Office-Supplies/Memberships	1,500	4,786	(3,286)	-MetroLandMedia,	3,000
16-304 - Roads - Office-Training	10,000	2,045	7,955		5,000
16-306 - Roads - Office-Tower/Radio Licences		992	(992)		-
16-310 - Roads - Supplies		1,036	(1,036)		-
16-316 - Garage - Miscellaneous		2,517	(2,517)		-
16-320 - Garage - Mtc/Supplies/Tools	13,000	17,169	(4,169)		13,000
16-321 - Garage - High Speed Internet	1,200	1,068	132		1,224
16-322 - Roads - Cell Phone	2,000	902	1,098		1,000
16-323 - Garage - Hydro	2,000	1,348	652		2,040
16-324- Garage - Telephone	1,000	1,706	(706)		1,600
16-329 - Garage - Heating	7,800	6,314	1,486		7,500
16-331 - Garage - Insurance	1,500	947	553		1,000
16-334 - Garage - Bldg Mtce	6,000	2,633	3,367		4,000
16-337 - Culverts - Goods & Services	13,000	12,840	160	-HubCap \$8.3k, Schlager	13,000
16-343 - Road Side Brushing	12,000	549	11,451		12,000
16-344 - Road Sweeping	1,500	2,708	(1,208)	-Ace Equipment	3,000
16-350 - Ditching - Goods & Services	12,000	23,931	(11,931)	-Schlager Inc.\$14.1k.	12,000
16-355 - Beaver Dams - Goods & Services	250	1,450	(1,200)		1,000
16-360 - Hardtop Patching - Goods & Services	3,000	3,741	(741)		3,700
16-365 - Grading - Goods & Services	2,000	4,144	(2,144)		2,040
16-370 - Dust Control - Goods & Services	37,000	37,134	(134)		37,740
16-375 - Gravel - Summer Maintenance	100,000	82,117	17,883		90,000
16-380 - Snow Plow - Goods & Services		7,772	(7,772)	-Schlager Inc.\$5.7k.	7,000
16-386 - Sanding/Salting - Goods & Services	35,000	43,482	(8,482)	-Fowler, A Miron, K&S Wi	35,000
16-389 - Road Side Grass Cutting	3,000	8,855	(5,855)	-Schlager Inc., \$5.1k.	5,060
16-390 - Washout Repairs		2,245	(2,245)		-
16-391 - Sign/Safety - Goods & Services	5,000	2,497	2,503		5,100
16-393 - 4 X 4 Truck - Maintenance	6,500	8,946	(2,446)		6,630
16-394 - 4 X 4 Truck - Fuel	8,000	7,266	734		8,160
16-394 - 1 - Dodge Ram 2018 Mtc		4,576	(4,576)	-MacLang Headlamp	3,000
16-394 - 2 - Dodge Ram 2018 Fuel		3,341	(3,341)		3,000
16-395 - Used Truck- Fuel	8,000	549	7,451		-
16-395-1 - Used Truck- Maintenance	3,000	170	2,830		-
16-396 - Misc - Goods & Services	2,000	9,041	(7,041)	-Hydro,SDB,Ace	5,000
16-398 - Turn Around Upgrades	5,000	5,459	(459)		5,100
16-399 - Boat Launches	3,000		3,000		3,060
16-400-1 Construction-Bunny Trail-Reconstruction			-		-
16-400-7 CN Crossing Construction			-		-
16-400-11 Roads Bunny Trail Slurry Seal			-		-

Municipality of Whitestone  
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	2019 Approved Budget	(Feb 102020) 2019 Actuals as of Dec 31 2019	VAR FAV(Unfav)	2020 Draft Budget	
					-License Renewal, Gilroy's tires, Griffith Bros., SDB
16-402 - Tandem Freightliner - Maintenance	14,000	35,896	(21,896)	14,280	
16-403 - Tandem Freightliner - Fuel	12,000	7,903	4,097	10,000	
16-404 - Single Axle Freightliner - Maintenance	9,000	17,739	(8,739)	9,180	
16-404-1 - Single Axle Freightliner - Fuel	12,000	7,797	4,203	10,000	
16-405 - Harris Lake Road Association	1,000	1,173	(173)	1,200	
16-407 - 5 Ton Sterling - Maintenance		-	-	-	
16-405 - 5 Tonne - Fuel		-	-	-	
16-409 - Tandem International - Maintenance	9,000	26,895	(17,895)	3,000	-SDB Truck Rpr
16-411 - Tandem International - Fuel	7,000	8,203	(1,203)	2,000	
16-413-2 - Float Maintenance	1,000	254	746	1,020	
16-413-3 - Steam Jenny Maintenance	250		250	255	
16-413-4 - Steam Jenny Fuel	250		250	255	
16-414 - Bunny Trail RR X - Maintenance	4,000	3,770	231	4,080	
16-421 - Grader - Maintenance	20,000	7,786	12,214	15,400	
16-423 - Grader - Fuel	5,000	7,328	(2,328)	8,000	
16-426 - Backhoe - Maintenance	15,000	18,655	(3,655)	15,300	-GF Preston \$9.3k repairs
16-427 - Backhoe - Fuel	6,000	7,053	(1,053)	6,120	
16-428 - 4 Construction Canning Road		270	(270)	-	
16-434 - Garage Reno/Addition			-	-	
16-439 - Street Lights	3,500	5,410	(1,910)	3,570	
16-440 - Tandem (Freightliner) Loan Payments	35,000		35,000		
Tandem Snow Plow(Freightliner)			-	53,000	
16-440-4 Roads Grant	86,515	77,438	9,077	80,000	
16-441-3 Single Axle Loan Payments - Principle	70,000	64,379	5,621	-	ended Nov 2019
16-441-4 Single Axle Loan Payments - Interest		1,276	(1,276)	-	ended Nov 2019
					new truck
16-441-5 Roads Garage Debenture	36,237	7,754	28,483	37,281	
16-441-6 - Roads Garage Loan Interest			-	-	
16-441-7 Bunny Trail Culvert Construction Loan - Interest	40,009	9,670	30,339	7,800	est
16-441-9 Bunny Trail Construction & Loan Debenture	55,499		55,499	61,567	
16-442-1 Shawanaga Loan Interest	1,523		1,523		
<b>Additional Financing for Capital Roads Projects to be determined</b>					
<b>TOTAL TRANSPORTATION SERVICES</b>	<b>1,117,946</b>	<b>942,255</b>	<b>175,691</b>	<b>1,105,877</b>	<b>1.1%</b>

Municipality of Whitestone  
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Environmental Services

2019 Approved  
Budget

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	2019 Approved Budget	(Feb 102020) 2019 Actuals as of Dec 31 2019	VAR FAV(Unfav)	2020 Draft Budget
			-Reallocate between roads/facilities actual vs budget.	
16-444-2 - Landfill Wages	83,241	124,029	(40,788)	133,415
16-444-1 - York Landfill - Training	500		500	1,500
16-444 - York Landfill - Miscellaneous	1,000	983	17	2,500
16-445 - York Landfill - Wages/Benefits			-	-
16-446 - York Landfill - Supplies	1,500	2,176	(676)	4,500
16-446 - 1 York Landfill - Hydro	800	571	229	816
16-447 - York Landfill -Compaction/Cover	17,000	9,887	7,113	17,340
16-448 - York Landfill - Recycling	25,000	33,471	(8,471)	30,000
16-449 - York Landfill - Site Upgrade			-	-
16-450-1 - York Landfill - Capital-Hydro		2,014	(2,014)	-
16-452 - York Landfill - Maintenance	500	3,292	(2,792)	3,000
16-452-2 - York Landfill - Compactors Maintenance	2,000	529	1,471	2,040
16-453 - York Landfill - Snow Removal			-	-
16-455 - York Landfill - Hazardous Waste	6,000	13,981	(7,981)	12,000
16-456 - York Landfill - Monitoring	12,000	10,735	1,265	12,240
16-457 - York Landfill - Heating	500	423	77	510
16-459 - York Landfill - Bulk Waste	5,000	7,134	(2,134)	10,000
16-460 - York/Aulds Landfill - Brush Grinding	20,000		20,000	-
16-466 - Auld Landfill - Supplies	1,500	5,925	(4,425)	1,530
16-466-1 Auld Landfill - Hydro	1,000	790	210	1,020
16-467 - Auld Landfill - Compaction/Cover	9,000	6,974	2,026	9,180
16-468 - Auld Landfill - Recycling	11,500	15,984	(4,484)	16,000
16-469 - Auld Landfill - Site Upgrade			-	-
16-471 - Auld Landfill - Bulk Waste	1,000	1,989	(989)	2,500
16-473 - Auld Landfill - Maintenance	200		200	204
16-473-1 - Auld Landfill - Compactors Maintenance	2,000		2,000	2,040
16-474 - Auld Landfill - Snow Removal			-	-
16-476 - Auld Landfill - Miscellaneous/Training	500	551	(51)	1,500
16-477 - Auld Landfill - Hazardous Waste	-		-	-
16-478 - Auld Landfill - Monitoring	5,000	4,955	45	5,100
16-479 - Auld Landfill - Heating	500	158	342	510
16-483 - WahWashKesh Dam	800		800	816
16-486 Wah-Wash-Kesh MNR Closure	102		102	104
16-488 - Harris Lake Depot	500	305	195	510
<b>TOTAL ENVIRONMENTAL SERVICES</b>	<b>208,642</b>	<b>246,855</b>	<b>(38,213)</b>	<b>270,875</b>

Municipality of Whitestone 2020 Draft Budget	2019 Approved Budget	(Feb 102020) 2019 Actuals as of Dec 31 2019	VAR FAV(Unfav)	2020 Draft Budget	
<b>Health Services</b>					
16-549 - Health Unit Operating (Levy)	30,545	30,545	0	32,073	
16-550 - Ambulance Levy	171,820	171,820	-	171,820	
<b>Total Health Services</b>	<b>202,365</b>	<b>202,365</b>	<b>0</b>	<b>203,893</b>	<b>-0.8%</b>
<b>Cemetery</b>					
16-501 - Cemetery - Audit	155	75	80	150	
16-501 - 1 Cemetery - Staking Fees	140	385	(245) -T Brear, R. Whitmell	400	
16-502 - Cemetery - Memberships	140	339	(199) -BAO/OACFP	340	
16-502 - 1 - Cemetery - Travel Expenses/Training		871	(871) -BAO Training	-	
16-502 - 2 - Cemetery - Software		4,902	(4,902) -Stone Orchard	287	
16-538 - Cemetery - Secretary/Treasurer	660		660	677	
16-505 - Fairholme Cemetery - Wages/Grasscutting	2,000	1,420	580	2,500	
16-506 - Fairholme Cemetery - Materials/Misc	300	1,561	(1,261) -PSHH paint, Whites Bid	1,750	
16-512 - Maple Is Cemetery - Wages	-		-	-	
16-513 - Maple Is Cemetery - Materials/Misc	300	1,044	(744) -Whites Bid Rpr shed	500	
16-515 - Maple Is Cemetery - Grasscutting	1,500	1,420	80	2,000	
16-519 - Whitestone Cemetery - Wages	-		-	-	
16-522 - Whitestone Cemetery - Materials	300	886	(586) -Whites Bid Rpr shed	500	
16-524 - Whitestone Cemetery - Grasscutting	1,000	1,420	(420) -LnK Maintenance	2,000	
<b>Total Cemetery</b>	<b>6,495</b>	<b>14,324</b>	<b>(7,829)</b>	<b>11,104</b>	<b>-71.0%</b>
<b>TOTAL HEALTH SERVICES</b>	<b>208,860</b>	<b>216,688</b>	<b>(7,829)</b>	<b>214,997</b>	<b>-2.9%</b>
<b>Social &amp; Family Services</b>					
16-458 - Parry Sound Industrial Park	14,280	14,277	3	14,534	
16-618 - Dist Soc Services (DSSAB) Levy	260,080	260,080	(0)	262,573	
16-628 - Belvedere Home - Operating (Levy)	92,217	91,217	1,000 -Budget number comm inc	94,522	
<b>TOTAL SOCIAL &amp; FAMILY SERVICES</b>	<b>366,577</b>	<b>365,575</b>	<b>1,002</b>	<b>371,630</b>	<b>-1.4%</b>

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Recreation & Culture

Facilities

	2019 Approved Budget	(Feb 102020) 2019 Actuals as of Dec 31 2019	VAR FAV(Unfav)		2020 Draft Budget
16-699 - Facilities - Wages	57,552	21,007	36,545	-Lead Hand Fac/SS	60,056
16-702 - Dunchurch Hall - Supplies	2,500	6,412	(3,912)	-Septic pumping \$1.2k	6,500
16-702-1 - Dunchurch Hall - Insurance Claim			-		-
16-703 - Dunchurch Hall - Building Maintenance	6,000	6,298	(298)		6,150
16-704 - Dunchurch Hall - Heating	4,000	2,195	1,805		3,500
16-705 - Dunchurch Hall - Hydro	4,000	3,261	739		3,500
16-706 - Dunchurch Hall - Telephone	700	1,233	(533)		1,200
16-707 - Dunchurch Hall - Insurance	3,500	3,445	55		3,588
16-707-1 - Facilities - Training	500	89	411		1,500
16-708 - Dunchurch Hall - Cleaning Services	3,500		3,500		3,588
16-709 - Dunchurch Hall - Grasscutting/Snow	-	1,604	(1,604)		-
16-710 - Dunchurch Hall - High Speed Internet	1,300	961	339		1,333
16-716 - Maple Is Hall - Supplies	150	33	117		154
16-718 - Maple Is Hall - Building Maintenance	2,000	661	1,339		1,000
16-719 - Maple Is Hall - Hydro	2,500	1,359	1,141		1,500
16-720 - Maple Is Hall - Telephone	600	1,550	(950)		1,250
16-725 - Maple Is Hall - Insurance	800	861	(61)		820
16-727 - Maple Is Hall - Grass & Snow		204	(204)		-
16-741 - Pavilion - Supplies	1,700	873	827		1,200
16-741-1 - Pavilion Heating	1,200	1,985	(785)		1,230
16-742 - Pavilion - Building Maintenance	2,000	2,169	(169)		2,050
16-743 - Pavilion - Hydro	1,200	988	212		1,100
16-745 - Pavilion - Insurance	2,000	2,153	(153)		2,050
16-748 - Pavilion - Emergency Lighting		52	(52)		-
16-751 - Ball Park - Supplies			-		-
16-752 - Ball Park - Building Maintenance			-		-
16-755 - Ball Park - Grasscutting		204	(204)		-
16-761 - Maple Is Park - Supplies		12	(12)		-
16-762 - Maple Is Park - Building Maintenance			-		-
16-767 - Municipal Flowers	1,000	347	653		1,025
16-768 - Storage Garage - Hydro	400	205	195		410
16-769 - Facilities / Parks Maintenance	5,000	1,031	3,969		3,000
16-771 - Grange - Building Maintenance	1,000	264	736		1,025
16-772 - Grange - Grasscutting/Snow		7	(7)		-
16-775 - Facilities Truck - Maintenance	3,000	1,054	1,946		2,000
16-776 - Facilities Truck - Fuel	3,000	849	2,151		1,500
16-777 - Municipal Building Mtce	2,500	209	2,291		1,500
16-778 - Water Maintenance	15,000	10,920	4,080	-The Water Healer \$14.3k	13,000
16-779 - Water Testing	2,000	423	1,577		1,500
16-781 - Dunchurch Dock - Beach Maintenance	2,000	763	1,237		1,500
16-783 - Cell Phone	350	20	330		-
16-784 - Mower Expense	1,000	1,089	(89)	-LnK Mtce \$1.4k Gr Cutting	1,000
16-784-4 - Capital-Library Renovations					-
<b>Total Facilities</b>	<b>133,952</b>	<b>76,789</b>	<b>57,164</b>		<b>130,727</b>

2.4%

**Municipality of Whitestone  
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<b>Recreation</b>					
16-787 - Recreation - Public Pay Telephone	700	661	39	700	
16-790 - Recreation - Committee Programs	18,050	6,124	11,926	20,500	
16-790-1 Recreation-Hall Rentals	-	-	-	-	
16-790-2 Recreation-Capital-Playground Equip	-	-	-	-	
16-791-2 Recreation Equip & Education/Training	2,000	1,160	840	-	
16-791-3 Recreation-Walk Fit Training	1,000	3,132	(2,132) -LHIN, Sr Fitness	-	
16-791 - Recreation Committee - Donations	-	-	-	-	
<b>Total Recreation</b>	<b>21,750</b>	<b>11,077</b>	<b>10,673</b>	<b>21,200</b>	<b>2.5%</b>
<b>After School Program</b>					
16-798 - After School Program	13,000	12,004	996	12,208	
16-798-1 After School Program-Supplies	500	398	102	500	
	13,500	12,402	1,098	13,838	
<b>Total Recreation &amp; After School Program</b>	<b>35,250</b>	<b>23,479</b>	<b>11,771</b>	<b>35,038</b>	<b>0.6%</b>
<b>Thrift Shop</b>					
16-793 - Recreation - Thrift Shop Donations	12,000	14,100	(2,100)	12,000	
16-794 - Recreation - Thrift Shop Expenses	500	147	353	250	
<b>Total Thrift Shop</b>	<b>12,500</b>	<b>14,247</b>	<b>-1,747</b>	<b>12,250</b>	<b>2.0%</b>
<b>Senior's Christmas</b>					
16-795-1 - Recreation - Seniors Xmas Expenses	500	-	500	500	
<b>Total Senior's Christmas</b>	<b>500</b>	<b>0</b>	<b>500</b>	<b>500</b>	<b>0.0%</b>
<b>Beautification</b>					
16-796 - Beautification	-	-	-	-	
<b>Total Beautification</b>	<b>0</b>				
<b>Library</b>					
16-802 - Library - Heating	-	511	(511)	1,000	
16-803 - Library - Expenses	77,515	75,116	2,399	79,840	
16-806 - Library - Building Maintenance	4,000	2,315	1,685	3,000	
<b>Total Library</b>	<b>81,515</b>	<b>77,942</b>	<b>3,573</b>	<b>83,840</b>	<b>-2.9%</b>
<b>TOTAL RECREATION &amp; CULTURE</b>	<b>263,717</b>	<b>192,456</b>	<b>71,261</b>	<b>262,355</b>	<b>0.5%</b>
<b>Planning &amp; Development</b>					
16-811 - Nursing Station Expenses	1,500	1,472	28	1,538	

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16-818 - 911 Expenses	1,600	2,061	(461)		1,640	
16-819 - 911 Levy	1,100	1,194	(94)		1,128	
16-841 - Parry Sound Planning Board	7,000	7,000	-		7,000	
16-843 - Planning & Development	61,000	28,165	32,835		50,800	
16-844 - Planning-Capital-Official Plan/Zoning					8,500	
<b>Total Planning &amp; Development</b>	<b>72,200</b>	<b>39,893</b>	<b>32,307</b>		<b>70,605</b>	<b>2.2%</b>
<b>Community Economic &amp; Development</b>						
16-845 - Community Development Committee	9,000	3,376	5,624		3,000	
16-845-1 - Walking Trails - Maintenance	1,000	390	610		500	
16-845-2 - CEDC-Capital Additional Projects		339	(339)	-MOF land use permit	7,500	
<b>Total Community &amp; Devlopment</b>	<b>10,000</b>	<b>4,105</b>	<b>5,895</b>		<b>11,000</b>	<b>-10.0%</b>
<b>TOTAL PLANNING &amp; DEVELOPMENT</b>	<b>82,200</b>	<b>43,998</b>	<b>38,202</b>		<b>81,605</b>	<b>0.7%</b>
	<b>4,034,462</b>	<b>3,740,118</b>	<b>294,344</b>	<b>7%</b>	<b>4,122,720</b>	<b>-2.2%</b>
<b>TOTAL CAPITAL</b>	<b>1,226,500</b>	<b>690,436</b>	<b>536,064</b>	<b>44%</b>	<b>1,245,100</b>	<b>-1.5%</b>
<b>TOTAL RESERVES</b>	<b>202,000</b>	<b>217,079</b>	<b>(15,079)</b>		<b>300,000</b>	<b>-48.5%</b>
<b>TOTAL MUNICIPAL EXPENSES</b>	<b>5,462,962</b>	<b>4,647,633</b>	<b>815,330</b>	<b>15%</b>	<b>5,667,820</b>	<b>-3.7%</b>
<b>School Boards</b>	<b>964,349</b>	<b>984,576</b>	<b>(20,227)</b>		<b>-</b>	
<b>TOTAL EXPENSES MUNICIPAL &amp; SCHOOL REVENUES</b>	<b>6,427,311</b>	<b>5,632,208</b>	<b>795,103</b>		<b>5,667,820</b>	<b>11.8%</b>
	<b>(0)</b>	<b>189,786</b>	<b>(1,400,419)</b>		<b>5,301,265</b>	<b>17.5%</b>
					<b>(366,555) shortfall</b>	

**ATTACHMENT B**

**2020 Draft Capital Budget**

(Feb 10 2020)

PROJECTS FOR CONSIDERATION Subject to AMP

DEPARTMENT	PROJECT	2019 Actuals as of Dec 31, 2019	2019 COST ESTIMATE	2,019 Carry Over	2020	2021
<b>General Government</b>						
	Computer Upgrades	2,162.70	19-100 3,500	3,500		
	Tablets/Notebooks for Council		19-102 5,000		0	
	Office Equipment	1,366.75	19-101 3,000			
	Safety Improvements at front desk	1,526.40	19-103 3,000			
	Cyber security audit and upgrades		19-104 30,000	10,000		
	Web site revamping and improvements		19-105 10,000	10,000		
	Communications consultant	4,002.50	19-106 10,000	6,000		5,000
	Consultant to Develop AMP					7,000
	Records Management		19-107 10,000			
	Postage Machine					
	<b>Sub-total</b>		<b>74,500</b>	<b>29,500</b>	<b>12,000</b>	
<b>Fire Department</b>						
	Pumper Truck #1 new tires and brakes	3,055.35	19-202 5,500			
	Dispatch Centre					
	Replace Repeater				16,000	
	Replace Rescue #2					
	<b>Sub-total</b>		<b>5,500</b>	<b>0</b>	<b>16,000</b>	
<b>Roads Department</b>						
	Roads Needs Study					20,000
	Municipal Structure Inspection	6,614.41	19-307 6,500			
	Structure Maintenance		19-308 30,000			30,000
	Slurry Seal, Bunny Trail	80,410.85	19-300 90,000			
	Culvert Bunny Trail	249,503.51	19-301 450,000			
	Culvert, Shawanaga Lake Road		19-302			
	Canning Rd, Hard Top Replac					155,000
	Guiderail Boundary Spur Road		19-309 15,000	15,000		
	Three cable guiderail repair and replacement		19-310 20,000	20,000		
	Tandem Combo Unit (2017estimate)		19-303			295,000
	Grader tires	12,176.08	19-311 15,000			
	Back Hoe tires	3,296.36	19-306 8,500			5,000
	Roads Depot Gates and Cameras					22,000
	Hazard Tree Removal	9,005.33	19-312 10,000			18,000
	Regulatory and Warning signs		19-313 10,000			
	Balsam Road Surface Treatment	103,104.36	19-314 125,000	22,000		93,000
	Gravel Pit Perimeter Survey					5,000
	Garage Renovations(Cameras)					
	Lake Wah-Wash-Kesh Task Force	966.93	19-315 37,500	37,500		
	Pave Intersections					
	Grader - repair articulation					6,000
	Storage Shed at Yard - 5mx12m					0
	Float					35,000
	Salt Shed - Rehabilitation					40,000
	Hoist Alarms					10,000
	Foleys Road - Grave & Ditching					
	Balsam Road - Gravel & Ditching					
	Grey Owl Road					

-carry over from 2019(ask George)

TBD  
 -need approx.\$10k of what was budgeted in 2019  
 -carry over from 2019;need \$7,160 plus HST for 2020 and \$6,205 per year for next 3 years  
 -awarded \$12,800 plus HST , require additional budgeet in 2020

-for development of AMO

-as per bridge and culver inspection report

-budgeted in previous years but no engineering reason to proceed based on structure review in 2019

-carry over from 2019  
 -carry over from 2019  
 -tender awarded at \$286,412 + HST (with rebate, budget approx. \$291,000)

-new tires needed again in 2020

-additional funds for 2020 - a yearly budget item  
 -signs purchased from operating budget  
 -grind +2"A + ST (also need the \$22,000 remaining from 2019)

-carry over from 2019

100,000

70,000 -Roads Depot  
 -currently no method to transport Backhoe  
 -as per engineering review and recommendations  
 -for trucks per upcoming legislation

2020 Draft Capital Budget

(Feb 10 2020)

PROJECTS FOR CONSIDERATION Subject to AMP

	2019 Actuals		2019	2,019	2020	2021
Lorimer Lake Road - Ditching, Gravel						
Maple Island Rd-Surface Treatment						
Shawanaga Lake Road-Ditching Gravel						
Chur Lee Road						
Whitestone Lake Rd-Surfact Treatment					100,000	
Slurry Seal						
Replace Grader						
Sub-total			817,500	94,500	834,000	
<b>Landfill</b>						
Cameras					10,000	
2 bins 2019 1 bin 2020	12,888.09	19-403	18,500		10,000	
Retaining wall		19-404	25,000	25,000		
Shed (storage)	14,572.06	19-405	12,000			
Gates and Fence repair; improved signage	13,242.09	19-406	19,000			
Grade sites and add Granular A		19-407	6,000		6,000	
Education and Promotion program		19-408	3,500	3,500		
School cans/bottle program		19-409	10,000	10,000		
Sub-total			94,000	38,500	26,000	
<b>Facilities</b>						
Paint Admin/Fire Complex		19-701				
Outside water tap at Community Centre	259.49	19-704	5,000			
Nursing Station Roof	6,894.25	19-705	15,000			
Dunchurch Hall-Replace Tables/Trolleys	10,842.26	19-706	9,500			
Water System Upgrads-Dunchurch Hall including cartridge filters	12,311.88	19-707	15,000			
Audio Improvements for Community Centre	514.17	19-708	20,000	19,500	10,000	
Structural Assessment Thrift Shop	630.91	19-709	5,000			
Dock Improvements on Church Street					12,600	
Concrete Ramp Improvements	12,020.61	19-710	12,000		18,000	
Canopy over Generator						
Pavilion-Sandblast Beams/Paint						
Commercial Mower						
Generator Concrete Pad Fix	3,663.37	19-800				
The Grange	5,099.56	19-711	16,000		5,000	
Electronic Notice Sign at CC					35,000	
Sub-total			97,500	19,500	80,600	
<b>Recreation</b>						
Fence (geese protection)	7,316.56	19-807	5,000			
Park sign and shrubs (adjacent to new fence)					7,000	
Sun Shade for Beach area		19-808	2,500	2,500		
Accessibility Path		19-800	5,000	5,000	15,000	
Sub-total			12,500	7,500	22,000	

75000 -future ST \$125,000

-need one more bin (2 purchased in 2019)  
-carry over from 2019

-2019 work charged to operating; additional work needed  
-carry over from 2019  
-carry over from 2019

-no painting required at this time

-carry over remainder from 2019

-additional funds needed to complete the project  
will be budgeted in operating (less than \$5000)

-installation of historical information panels  
budget based on recent installation in Magnetawan

-carry over from 2019  
-carry over from 2019 additional \$15,000

**2020 Draft Capital Budget**

(Feb 10 2020)

PROJECTS FOR CONSIDERATION Subject to AMP

	2019 Actuals	2019	2,019	2020	2021
<b>Other</b>					
CBO Truck	27,618.68	30,000			
Library Expansion	75,000.00	75,000			
Pool and Wellness Centre	10,370.00	20,000			
Municipality Facility Renovation				65,000	
<b>Sub-total</b>		<b>125,000</b>	<b>0</b>	<b>65,000</b>	
<b>TOTAL</b>	<b>690,435.51</b>	<b>1,226,500</b>	<b>189,500</b>	<b>1,055,600</b>	<b>1,245,100</b>

- \$75k committed spending in 2019; need additional \$30k required assuming FedNor grant)  
 - due diligence ongoing  
 - TBD

**ATTACHMENT B**

**2020 Draft Capital Budget**

(Feb 10 2020)

**PROJECTS FOR CONSIDERATION Subject to AMP**

DEPARTMENT	PROJECT	2019 Actuals as of Dec 31, 2019	2019 COST ESTIMATE	2,019 Carry Over	2020	2021
<b>General Government</b>						
	Computer Upgrades	2,162.70	19-100 3,500	3,500		
	Tablets/Notebooks for Council		19-102 5,000		0	
	Office Equipment	1,366.75	19-101 3,000			
	Safety Improvements at front desk	1,526.40	19-103 3,000			
	Cyber security audit and upgrades		19-104 30,000	10,000		
	Web site revamping and improvements		19-105 10,000	10,000		
	Communications consultant	4,002.50	19-106 10,000	6,000	5,000	
	Consultant to Develop AMP				7,000	
	Records Management		19-107 10,000			
	Postage Machine					
	<b>Sub-total</b>		<b>74,500</b>	<b>29,500</b>	<b>12,000</b>	
<b>Fire Department</b>						
	Pumper Truck #1 new tires and brakes	3,055.35	19-202 5,500			
	Dispatch Centre					
	Replace Repeater				16,000	
	Replace Rescue #2					
	<b>Sub-total</b>		<b>5,500</b>	<b>0</b>	<b>16,000</b>	
<b>Roads Department</b>						
	Roads Needs Study				20,000	
	Municipal Structure Inspection	6,614.41	19-307 6,500			
	Structure Maintenance		19-308 30,000		30,000	
	Slurry Seal, Bunny Trail	80,410.85	19-300 90,000			
	Culvert Bunny Trail	249,503.51	19-301 450,000			
	Culvert, Shawanaga Lake Road		19-302			
	Canning Rd, Hard Top Replac				155,000	
	Guiderail Boundary Spur Road		19-309 15,000	15,000		
	Three cable guiderail repair and replacement		19-310 20,000	20,000		
	Tandem Combo Unit (2017estimate)		19-303		295,000	
	Grader tires	12,176.08	19-311 15,000			
	Back Hoe tires	3,296.36	19-306 8,500		5,000	
	Roads Depot Gates and Cameras				22,000	
	Hazard Tree Removal	9,005.33	19-312 10,000		18,000	
	Regulatory and Warning signs		19-313 10,000			
	Balsam Road Surface Treatment	103,104.36	19-314 125,000	22,000	93,000	
	Gravel Pit Perimeter Survey				5,000	
	Garage Renovations(Cameras)					
	Lake Wah-Wash-Kesh Task Force	966.93	19-315 37,500	37,500		
	Pave Intersections					100,000
	Grader - repair articulation				6,000	
	Storage Shed at Yard - 5mx12m				0	
	Float				35,000	
	Salt Shed - Rehabilitation				40,000	
	Hoist Alarms				10,000	
	Foleys Road - Grave & Ditching					
	Balsam Road - Gravel & Ditching					
	Grey Owl Road					

-carry over from 2019(ask George)

TBD

-need approx.\$10k of what was budgeted in 2019

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-awarded \$12,800 plus HST , require additional budgeet in 2020

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-as per bridge and culver inspection report

-budgeted in previous years but no engineering reason to proceed based on structure review in 2019

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-carry over from 2019

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-signs purchased from operating budget

-grind +2"A + ST (also need the \$22,000 remaining from 2019)

-carry over from 2019

100,000

70,000 -Roads Depot

-currenty no method to transport Backhoe

-as per engineering review and recommendations

-for trucks per upcoming legislation

2020 Draft Capital Budget

(Feb 10 2020)

PROJECTS FOR CONSIDERATION Subject to AMP

	2019 Actuals		2019	2,019	2020	2021	
Lorimer Lake Road - Ditching, Gravel							
Maple Island Rd-Surface Treatment							75000 -future ST \$125,000
Shawanaga Lake Road-Ditching Gravel							
Chur Lee Road							
Whitestone Lake Rd-Surfact Treatment					100,000		
Slurry Seal							
Replace Grader							
<b>Sub-total</b>			<b>817,500</b>	<b>94,500</b>	<b>834,000</b>		
<b>Landfill</b>							
Cameras					10,000		
2 bins 2019 1 bin 2020	12,888.09	19-403	18,500		10,000		-need one more bin (2 purchased in 2019)
Retaining wall		19-404	25,000	25,000			-carry over from 2019
Shed (storage)	14,572.06	19-405	12,000				
Gates and Fence repair; improved signage	13,242.09	19-406	19,000				
Grade sites and add Granular A		19-407	6,000		6,000		-2019 work charged to operating; additional work needed
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School cans/bottle program		19-409	10,000	10,000			-carry over from 2019
<b>Sub-total</b>			<b>94,000</b>	<b>38,500</b>	<b>26,000</b>		
<b>Facilities</b>							
Paint Admin/Fire Complex		19-701					-no painting required at this time
Outside water tap at Community Centre	259.49	19-704	5,000				
Nursing Station Roof	6,894.25	19-705	15,000				
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Audio Improvements for Community Centre	514.17	19-708	20,000	19,500	10,000		-carry over remainder from 2019
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Concrete Ramp Improvements	12,020.61	19-710	12,000		18,000		-additional funds needed to complete the project will be budgeted in operating (less than \$5000)
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Pavillon-Sandblast Beams/Paint							
Commercial Mower							
Generator Concrete Pad Fix	3,663.37	19-800					
The Grange	5,099.56	19-711	16,000		5,000		-Installation of historical information panels budget based on recent installation in Magnetawan
Electronic Notice Sign at CC					35,000		
<b>Sub-total</b>			<b>97,500</b>	<b>19,500</b>	<b>80,600</b>		
<b>Recreation</b>							
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Park sign and shrubs (adjacent to new fence)					7,000		
Sun Shade for Beach area		19-808	2,500	2,500			-carry over from 2019
Accessibility Path		19-800	5,000	5,000	15,000		-carry over from 2019 additional \$15,000
<b>Sub-total</b>			<b>12,500</b>	<b>7,500</b>	<b>22,000</b>		

2020 Draft Capital Budget

(Feb 10 2020)

PROJECTS FOR CONSIDERATION Subject to AMP

	2019 Actuals	2019	2,019	2020	2021
Other					
CBO Truck	27,618.68	19-500 30,000			
Library Expansion	75,000.00	19-550 75,000			
Pool and Wellness Centre	10,370.00	19-600 20,000			
Municipality Facility Renovation				65,000	
Sub-total		125,000	0	65,000	
TOTAL	690,435.51	1,226,500	189,500	1,055,600	1,245,100

- \$75k committed spending in 2019; need additional \$30k required assuming FedNor grant)  
 - due diligence ongoing  
 - TBD